

Dear INTACS® members, SPICE assessors and friends!

Welcome to the latest edition of the INTACS® information letter, designed to keep our members, SPICE assessors, and friends informed and engaged with developments within the community. In this issue, we highlight important updates from both the Executive Board and Advisory Board, discuss the growing use of the INTACS® word trademark, and celebrate the milestone of INTACS®'s 20th anniversary. You will also enjoy an insightful interview with INTACS President Peter Bölter, offering a deeper look into the organization's vision and direction. As always, we aim to foster connections, share knowledge, and encourage active participation among all members. We hope you find this newsletter both informative and inspiring as we continue to build a strong, collaborative community together.

Happy reading!

Thank you for being a valued member of the INTACS® community. We look forward to your continued engagement and support.

Best regards,

Your INTACS® working group "Information Management".

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News from the Executive Board and Advisory Board

INTACS® 20 years anniversary



In 2026, iNTACS e.V. is approaching 20 years of serving the global process assessment community. Founded in 2006, INTACS® is an independent, legally registered not-for-profit association and the owner of the INTACS® certification scheme.

For two decades, our mission has been clear: improve assessment performance by reducing variation in assessment outcomes and making results more comparable – through high-quality qualification and ongoing competence development for assessors and experts in line with the ISO/IEC 330xx process assessment standards.

This milestone is, above all, a community achievement. We thank our volunteers, working groups, trainers, certification bodies, and assessors worldwide for their continued commitment, professionalism, and collaboration. As we celebrate this anniversary year, we reaffirm our commitment to open and transparent operations, global and multilingual support, and the continual evolution of the scheme—so it can keep helping the community master the development of increasingly complex and networked systems.

What are your expectations for the future of INTACS® and the INTACS® certification scheme?

Which topics should we prioritize, what should we improve, and what new needs do you see emerging for assessors, training, and the wider process assessment community?

Share your thoughts and ideas with us via email – your input will help shape the next chapter.



Contact:

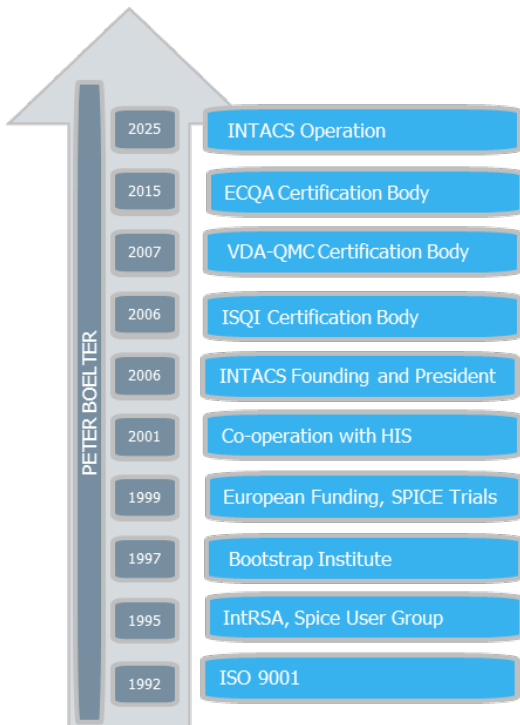
Thomas Kömmerling (thomas.koemmerling@intacs.info)
Working Group Lead Information Management

Interview with INTACS President Peter Bölter

Question: What motivates you in the world of process optimization, and what challenges do you aim to tackle in 2026?



Picture 1: Peter Bölter, INTACS President



Answer: Since my studies, I have developed the ability to identify areas that need focus, and this keen observation has always fueled my motivation rather than needing external push. For over 40 years now, I have been active in the process world, including 37 years at SQS, working in various capacities from the early days of ISO 9001 in 1993. Over time, I adapted my focus, worked with diverse cultures, joined the Bootstrap Institute, the IntRSA, and the SPICE USER group, and then participated in the foundation of INTACS® in 2005/2006. These diverse experiences have allowed me to share and expand my knowledge, and even after retirement, I remain engaged and continue to offer guidance in both automotive and non-automotive fields.

Question: What are your views on the growth of the Automotive SPICE® standard?

Answer: The Automotive SPICE® standard is evolving well, especially with increasing diversity and global adaptation. The shift

towards software-defined vehicles is particularly noteworthy, aligning perfectly with the core focus of the Automotive SPICE® standard.

Question: Peter, we see your thought process as a founding member of INTACS® and a participant in the Bootstrap Institute, the IntRSA, and the SPICE USER Group. What message would you like to share with the next generation?

Answer: We should integrate with integrity as a global community, continue to collaborate and work together without prioritizing individual aspirations, and move beyond hierarchies to find solutions that everyone agrees upon, while always maintaining honesty.

	<p>Contact: Peter Bölter (peter.boelter@intacs.info) INTACS President</p>
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Results of our yearly Executive and Advisory Board Meeting

The INTACS Board, the Advisory Board, and the working groups leads met for their annual meeting in the third week of 2026. This year's conference focused on the strategic development of the certification scheme and its content (e.g., AI), cooperation with new partners with a technical focus, and the orientation toward the Asian market.

Various topics relating to the future development of the method and community were discussed. The feedback rounds with training providers, which began in 2024, will continue in 2026. Another important point is the upcoming generational change within the community, as many members are over fifty years old. Youth development is to be achieved through new working groups and smaller internal teams within existing working groups in order to build up future leaders and gradually prepare members for management tasks.

Artificial intelligence was identified as a key SPICE innovation topic. AI already plays a major role in many organizations and offers opportunities for the further development of existing models or new developments.

Another strategic topic discussed was data management. With the increasing connectivity of vehicles, the handling of data is becoming increasingly important.

In addition, there was discussion about how small and medium-sized organizations and communities (SMEs) outside the automotive sector can be better supported. Anyone interested in this should contact the INTACS® office (office@intacs.info).

INTACS® will expand its activities in Asia with a focus on China. We will inform you about this topic in one of the upcoming information letters as soon as the results are available. All participants agreed that focusing on innovation, supporting young talent, and advancing these areas is essential for INTACS®'s long-term success.



Picture 2: Yearly Executive and Advisory Board Meeting in Würzburg (Germany)

Test SPICE and Data Management SPICE (DMS) will become dedicated, end-to-end qualification paths

1st Competent assessors for their specific domain

We are evolving the INTACS® education and certification scheme to reflect the maturity and importance of domain-specific assessments.

Test SPICE and Data Management SPICE (DMS) will become dedicated, end-to-end qualification paths –enabling candidates to progress directly to Competent Assessor and Principal Assessor within their chosen domain, aligned with ISO/IEC 330xx process assessment principles and requirements.

This means no mandatory “bypass” via software and no treatment as a mere add-on or extension. Instead, each path will provide a coherent curriculum, targeted learning outcomes, and assessment experience that match the realities of testing and data management environments – strengthening role clarity, ensuring consistent competence, and better serving organizations that rely on these disciplines.



Picture 3: Thomas Sievers (DMS) [left] and Tomas Schweigert (TestSPICE) [right]

Test SPICE and Data Management SPICE stand on their own – clearly structured, fully recognized, and built to develop true domain expertise from foundation to principal level under the ISO/IEC 330xx umbrella.

Public rollout is planned in 2026.

	<p>Contact: Thomas Sievers (thomas.sievers@intacs.info) Working Group Lead Data Management SPICE</p>	<p>Contact: Tomas Schweigert (tomas.schweigert@intacs.info) Working Group Lead TestSPICE</p>
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Why we will increasingly use the INTACS® word trademark

Many of you are familiar with our commonly used visual identity: the INTACS logo with the red bars. This logo will of course remain an important part of our visual appearance.

However, our trademark attorneys have advised us that, in order to maintain strong and long-term protection of our brand, it is important that the registered INTACS® word trademark is clearly and regularly used. Trademark law requires that a registered trademark is actively used, and that this use can be documented. Doing so helps ensure that the legal protection of the trademark remains secure.



Picture 1: Our INTACS® word trademark

For this reason, we will increasingly use the INTACS® word trademark in our publications, on our website, in presentations, and in official documents. In many cases, it may also appear independently of the familiar logo.

For partners, members, and users, this mainly means a small wording adjustment: when referring to our system, materials, or organization, we kindly ask you - where possible—to use the spelling “INTACS®” as well.

This helps ensure that our brand remains clearly identifiable and legally protected, while continuing to represent the shared quality standards of our global community.

Thank you for your support.

Facts & Figures

Did you know that...

There is a maximum time for registration after a passed exam of twelve months (applies for VDA QMC® and ECQA®). In case you miss registering within this time frame you need to retake the course and exam again. All details can for found in the current version of the “Procedure Certification Criteria” ([LINK](#)).

Enhanced Assessor Status on INTACS® website

Based on your feedback we split up the Assessor Status information on our website in the “User Profile” section into:

Area	Info
INTACS®	Assessor status, Working Group / Advisory Board / Executive Board Membership, etc.
VDA-QMC® (for Automotive SPICE®)	Registration number, License validity, Assessor Qualification Level, Instructor Level, VDA-QMC Extensions, etc.
ECQA® (for ISO/IEC 330xx and SPICE for IT Services)	Registration number, License validity, Assessor Qualification Level, Instructor Level, etc.
(optional) Additional Information	Company, Location (only shown if you enter this data in your profile)

User accounts can now only be created or saved using Latin letters and without special characters.

Changes of procedures and templates

This section summarizes new INTACS® procedures or templates that were published recently. All new publications of procedures will now have a “release date” of the document and a “valid from” date to highlight when exactly the new rules in the procedure apply.

Procedure / Template & Link	New version	Release date	Valid from	Release notes (Main changes)
INTACS procedure certification criteria (Link)	V10.9	2026-02-06	2026-02-06	<ul style="list-style-type: none"> • Supplement to the Potential Analysis as EE for certification/recertification • Update for certification as Instructor Provisional Level and Competent Level
INTACS certification process (Link)	V1.4	2026-02-09	2026-02-09	<ul style="list-style-type: none"> • Hyperlinks updated

News from VDA AK13

The working group 13 of the VDA QMC is conscious about the trend for cost saving in the automotive industry. Therefore, we prepared a new edition of the Automotive SPICE® Guidelines and a new PRM/PAM v4.1. The changes in the PAM mainly affect the IIC list in annex B. Within the guidelines the chapters for scoping and rating have been revised and new chapters have been added for Long Term Maintenance and usage of AI in development. The guidelines yellow book will be available in April 2026.

AK13 will be present at the VDA Sys Conference in June 2026 with presentations and a workshop. As the conference price is reduced compared to last years, it should be more attractive to join.

Recent discussions and complaints about the effort needed to perform assessments should motivate all of us to use Automotive SPICE® in an efficient way. This includes:

- Smart scoping to select the right processes
- PA rating instead of practice rating
- Perform Class 3 assessment (one evidence per element)
- Clubbing interviews into one session if possible (e.g. SYS.4 and SYS.5)
- Ask open-ended questions instead of using BPs as checklist
- As Lead Assessor you may restrict the number of interviewees in a session

This can support smarter and more efficient assessments. You all may try it in your next assessment.

News from our Working Groups

New Working Group “DASPI”

A new Working Group, DASPI – Data Analytics for SPICE Implementation, has been founded by Mario Herberger, author of the recently published INTACS® whitepaper ([Link](#)). The group aims to strengthen the evidence base around Automotive SPICE® by leveraging operational project data.

The core objective of DASPI is to analyze data from projects using Automotive SPICE® in order to demonstrate the practical benefits of the model. Today, well-founded statements about these benefits are often limited due to a lack of accessible operational data. DASPI addresses this gap by building on insights from an Automotive SPICE® survey conducted as part of a master’s thesis.

Key deliverables of the Working Group include defining a structured plan and procedure, identifying relevant artifacts for data collection, establishing evaluation methodologies supported by a database, upgrading this database, identifying pilot projects, and ultimately implementing the approach in practice.

With this initiative, DASPI aims to move Automotive SPICE® discussions from theory to data-driven evidence and measurable impact.

	Contact: Mario Herberger (mario.m.herberger@intacs.info) Working Group Lead DASPI
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Working Group “Data Management SPICE”

Because Data Needs a Little Seasoning

Join us @ Working Group Data Management SPICE!

The next-generation Data Management SPICE has been released, the document is now available for download ([Link](#)), and updated training sessions are offered to support effective implementation and application of the framework.

P.S.: This is Mo. He will become a team member of the education concept for Data Management SPICE, stay tuned.



Why Data is NO Software - Part 2

While data and software are both essential components in modern digital systems, they are fundamentally different in their nature, function, lifecycle, and usage.

Lifecycle:

- Data is dynamic and continually generated, updated, or modified. It may exist in various states (raw, processed, archived) and is used across different contexts and stages. Its relevance is closely tied to how and when it is used.
- Software follows a structured development lifecycle, including stages like design, coding, testing, and deployment. Once software is developed and deployed, it typically remains static unless updated or patched.

Usage:

- Single-Purpose Usage – Software is typically designed for a defined function, whereas data can be repurposed for multiple analytical needs even when initially collected for a single purpose.
- Multipurpose Adaptability – Software requires redesign and reimplementing for new functions, while data can be reused, combined, or reinterpreted without altering its original structure.
- Context Dependence – The function of software is explicitly coded, whereas the meaning and value of data depend on the interpretation and application context.
- Modification vs. Reuse – Changing software for new purposes requires development effort, whereas data can be transformed and analyzed in various ways with minimal structural changes.

Trying it altogether

- Data Collection vs. Software Development: Data collection focuses on gathering and curating information from various sources, while software development involves designing, coding, and structuring executable solutions for specific functions.
- Data Processing vs. Software Execution: Data processing involves transforming, analyzing, and structuring data for various uses, while software execution runs predefined instructions to perform specific tasks or operations.
- Data Distribution vs. Software Deployment: Data distribution involves sharing and making data accessible across systems or users, while software deployment focuses on installing, configuring, and running software in a target environment.
- Use Cases for Data vs. Software: Data supports analysis, decision-making, and model training, while software enables automation, user interaction, and process execution.
- Ownership and Responsibility: Data ownership involves rights to access, use, and control information, while software ownership governs code, licensing, and maintenance responsibilities.

Part 3 will follow in the next Information Letter!

	<p>Contact: Thomas Sievers (thomas.sievers@intacs.info) Working Group Lead Data Management SPICE</p>
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Working Group “Mechanical SPICE”

New Version of Mechanical SPICE released

Over the past several years, numerous Mechanical SPICE assessments have been conducted, including at some major OEMs and leading Tier 1 suppliers. The insights and feedback gathered from these assessments have been continuously evaluated and incorporated to further enhance Mechanical SPICE.

At the beginning of 2026, an updated version was officially released. Mechanical SPICE PRM/PAM 2.1 is available for download on the INTACS® website ([Link](#)).

We welcome your feedback and suggestions for further improvements. Please share your input through the INTACS® Ticket System.

Please also note that Mechanical SPICE Assessor training courses are offered by several accredited training providers. Many certified SPICE trainers worldwide have already completed the “train the trainer” program. Certification is provided by the responsible certification body, ECQA®.

	<p>Contact: André Zeh (andre.zeh@intacs.info) Working Group Lead Mechanical SPICE</p>
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Working Group “Cybersecurity PAM”

Update of the Automotive SPICE® for Cybersecurity Training Material

After the release of the Automotive SPICE® for Cybersecurity PAM 2.0 model in March 2025, our Cybersecurity Working Group reorganized to align the training material with the latest PAM version.

Fortunately, many new volunteers joined the effort. At the same time, several experienced contributors (“old hands”) decided to continue supporting the work. To distribute the workload efficiently, we formed smaller subgroups for each chapter. Each team reviewed the existing training material and checked it for consistency with the updated PAM.

The Automotive SPICE® for Cybersecurity PAM 2.0 introduces two major changes:

- Alignment with the current Automotive SPICE® PAM 4.0 regarding processes and rules.
- Welcome improvements addressing previously existing inconsistencies with ISO/SAE 21434, particularly with respect to terminology.

Some differences between the PAM and ISO/SAE 21434 remain. These are explicitly addressed and explained in the training.

Two processes continue to be particularly challenging: **MAN.7 (Risk Assessment)** and **SEC.4 (Cybersecurity Validation)**.

Within the Automotive SPICE® model, MAN.7 still shows visible conceptual links to MAN.5. While this may make sense from a model perspective, it can lead to confusion in practical applications.

When applying the **SEC.4 process**, the main challenge is to maintain a clear focus on **cybersecurity goals** and to distinguish it from the general validation process defined in the Automotive SPICE® PAM 4.0.

After extensive discussions within the working group - including representatives from OEMs, Tier 1, and Tier 2 suppliers - we worked toward establishing a common understanding supported by practical examples.

We also improved the **TARA exercise**, particularly to help newcomers grasp the concepts more quickly. As several processes were removed in Automotive SPICE® PAM 4.0, we gained additional time on the third training day (which covers the interaction with other processes). This allows us to spend more time on **SEC.3 (Cybersecurity Verification)** and **SEC.4 (Cybersecurity Validation)**.

However, the training still cannot claim to turn assessors into cybersecurity experts on its own. Assessors are encouraged to continue their professional development and consult additional sources in parallel.

We welcome feedback and suggestions for further improvements in future versions of the training.

	Contact: Thomas Liedtke (thomas.liedtke@intacs.info) Working Group Lead Cybersecurity PAM
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Working Group “SANSEI”

IREB and INTACS® Join Forces: Requirements Engineering meets Automotive Process Excellence

IREB is contributing its Requirements Engineering expertise to a joint initiative with INTACS® to shape a modular qualification scheme for software quality in the automotive sector. The goal is to connect established competencies from process quality and Requirements Engineering in a practical and role-based learning framework.

For IREB, this is an important step to make proven CPRE content even more relevant in complex automotive contexts. For INTACS®, it strengthens the foundation assessors and process experts need most - solid Requirements Engineering competence to conduct sharper assessments and drive more effective process improvement.

A stronger link between requirements, processes, and assessment helps professionals build shared understanding across disciplines - and raises the quality of development projects.

	Contact: Dr. Isabella Stilkerich (isabella.stilkerich@intacs.info) Working Group Lead Systems and Software-Engineering Education Initiative
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Meet INTACS® representatives at conferences

Visit the INTACS® booth at these upcoming SPICE-related conferences:

Conference	Details
VDA SYS	VDA Automotive SYS Conference 2026 (Link) Quality, Safety and Security for Automotive Software-Based Systems June 23 – 25, 2026, Potsdam, Germany
EuroSPI	33 rd EuroSPI (Link) September 8 – 10, 2026, Nile University, Gizeh-Plateau, Cairo, Egypt
NASPICE	2 nd Annual NASPICE Conference (Link) September 29 – 30, 2026, Vibe Credit Union Showplace (formerly known as Suburban Collection Showplace), 46100 Grand River Ave. Novi, MI 48374, USA
VDA SYS China	9 th VDA Automotive SYS® Conference China (Link) October 27 – 29, 2026, Shanghai, China
ASCON	3 rd ASCON Conference & 10 th CSN (Chinese SPICE Network) (no link yet) October 30 – 31, 2026, Shanghai, China

INTACS® Central and Eastern European Regional Event

After the great success of our first INTACS® Central and Eastern Europe regional event last year—with more than 120 participants joining both onsite and online—the regional representatives from Austria, Bulgaria, Croatia, the Czech Republic, Hungary, Romania, Serbia, and Slovenia are pleased to invite you to the 2026 regional event, which will be held online on the 19 May.

This event brings together professionals and experts from our regional SPICE networks to exchange insights, discuss current challenges, and share experiences across a variety of SPICE-related topics.

As in previous years, the program will feature presentations from the INTACS® working groups, OEMs, and automotive suppliers from across the region.

Participation is free of charge, but registration is required to attend. Priorities will be given to the members of our regional community.

More information at: <https://intacs.info/spice-news-reader/spice-networks/intacs-reg-event>

Lighting the First Flame: INTACS® Regional Meeting Debuts in Egypt

A historic gathering to spark a unified SPICE community across emerging regions and ecosystems.



Picture 4: INTACS® Regional Meeting Announcement (AI generated)

In alignment with the growing global momentum of Automotive SPICE®, the INTACS® community is proud to announce the First Egyptian Regional Meeting, to be hosted in Egypt during the EuroSPI 2026 conference. This milestone event represents more than a regional gathering - it marks the beginning of a structured and sustainable Automotive SPICE® community across Egypt, the Middle East, North Africa, and Africa (MENA & Africa region).

For the first time, assessors, experts, and practitioners from across these regions will come together under one roof, creating a unique platform to exchange knowledge, share assessment experiences, and discuss the evolution of Automotive SPICE® in diverse industrial contexts. The meeting is designed as an open invitation to all INTACS®-certified assessors and affiliates, fostering inclusivity and encouraging the active participation of both experienced professionals and emerging talents in the field.

This initiative reflects INTACS®' ongoing commitment to strengthening regional ecosystems and ensuring that process improvement expertise is accessible and continuously evolving worldwide. By establishing Egypt as a central hub for this first regional meeting, the event aims to ignite long-term collaboration, build a strong local network, and extend the reach of INTACS® into new and growing markets.

Looking forward, this gathering is envisioned as the foundation of a recurring regional forum, paving the way for future INTACS®-led activities across the Gulf, Africa, and the broader Middle East and North Africa (MENA) region. It sets the stage for a more connected, empowered, and knowledge-driven Automotive SPICE® community—one that will actively contribute to shaping the future of software and systems quality on a global scale.

Detailed planning information will follow shortly. Stay tuned!

	<p>Contact: Samer Sameh (samer.sameh@reg.intacs.info) INTACS Regional Representatives Egypt</p>
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Selected SPICE-related conferences

Nippon SPICE Network Conference (September 14th, 2026), Yokohama, JAPAN

Participation fee: 10,000 JPY for NSPICE members / 20,000 JPY for non-members

Estimated # of participants: 100

Sponsorship program: Platinum for 300,000 JPY / Gold for 200,000 JPY

Speaker translation will be provided only from English to Japanese.

	<p>Contact: Kazuhiko Hagiwara (kazuhiko.hagiwara.j3e@jp.denso.com) Vice chairperson of Nippon SPICE Network</p>
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2nd NASPICE Conference (September 29-30, 2026), Novi, MI, USA

This year's conference is shaping up to be exceptional! NASPICE 2026 has an outstanding lineup of keynote speakers who will bring fresh insights across a variety of Automotive SPICE (ASPICE) topics. In addition to Automotive OEMs and Tier 1 suppliers, we'll also hear from several semiconductor organizations.

Keynote speakers are now confirmed:

- Ioana Teodoreanu, Head of Governance Planning - AUMOVIO
- Tara Vatcher, Global SVP, SW Development & Architecture - Stellantis
- Jan Morenzin, Head of VDA QMC Certification Office for Automotive SPICE - VDA QMC
- Lars Dittmann, Managing Director - INTACS
- Farhang Farahy, Vice President Quality & Operational Excellence - BorgWarner
- And keynote from General Motors

With over 33% more paper submissions than last year and over 40% new organizations interested in being part of the conference, the technical program will be deeper and more diverse than ever. It also gives the attendees a great opportunity to network with fellow professionals from the SPICE community.

NASPICE is looking forward to seeing many of you at the conference and continuing to build momentum for SPICE adoption and excellence across North America.

Conference prics: \$ 1150

Please see the website content using this link: [NASPICE | 2nd North America SPICE Conference.](#)

	<p>Contact: Juan Webb (jwebb@omnex.com) INTACS Regional Representatives USA</p>
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10th China SPICE Network Conference x 3rd Asian SPICE Conference (ASCON) (October 30-31), Shanghai, CHINA

We, China SPICE Network (CSN) are delighted to announce that we will organize the 10th CSN Conference x 3rd ASCON (Asian SPICE Conference) on 30th & 31st October in Shanghai China.


Participation fee: FREE

Estimated # of participants: 200

Sponsorship program: Platinum for 80,000 RMB / Gold for 50,000 RMB / Silver for 30,000 RMB

The conference will feature presentations from leading Chinese OEMs, Tiers and is thoughtfully designed to foster dynamic knowledge exchange and inspiration among participants, speakers and sponsors through a variety of networking opportunities, including coffee breaks and lunch sessions.


Further details will be shared in due course—stay tuned!

	<p>Contact: Yigun Wang (wang@umovcom.com) INTACS Regional Representative of China & Conference Chair 3rd ASCON Conference</p>
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11th Korean SPICE Network (KSN) Conference (November 12th-13th, 2026), Seoul, KOREA

Estimated # of participants: 400

Simultaneous translation will be provided between Korean & English bidirectionally.

	<p>Contact: Kwangho Che (chekwangho@quantumassoc.co.jp) INTACS Regional Representative of Korea & chairperson of KSN</p>
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Disclaimer, Trademarks, and Imprint

In case you would like to register or cancel your registration for this information letter, please log in to your account at intacs.info and edit your subscription in the section “Newsletter Language”.

Trademarks

We would like to point out that the use of trademarks has been detailed in agreement with our partners as follows:

INTACS®, Agile SPICE, AUTOMOTIVE SPICE®, VDA® QMC® and ECQA® are registered trademarks. The usage of the forenamed trademarks and any associated logo for any kind of certificate is prohibited.

The usage of logos for other purposes must always be approved in writing in advance by the respective rights holders. Any infringement may lead to a loss of the assessor’s certification and may trigger legal consequences.

Please also mind the statements in the “Application for Assessor Certification” document signed by each assessor for the first and re-application of the assessor license.



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- ECQA® is a registered trademark of Reiner, Michael, 3552, Dross, AT
- INTACS®, INTACS® and Agile SPICE are registered trademarks of International Assessor Certification Scheme e.V. (INTACS e.V.), 51147 Köln, Germany

Translations

All translations are based on the English version of this information letter. The English version is always the leading version. This information letter and all its translations are property of INTACS e.V.

Thanks to the translators and reviewers for supporting us in translating this information letter.

	<p>Chinese translation: Yawen (Evan) Hou Member of INTACS Working Group “Information Management”</p>
	<p>Korean and Japanese translation: Kwangho Che INTACS Regional Representative KOREA</p>

Comments and Feedback

Your feedback and comments are greatly appreciated! Please do not hesitate to contact us.

All the best,

Thomas Kömmerling & the “Information Management” Working Group team

	<p>Contact: Thomas Kömmerling (thomas.koemmerling@intacs.info) INTACS Working Group Lead “Information Management” & Member of the Advisory Board</p>
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