

HOW WE DEFINE, MEASURE AND ACHIEVE SW QUALITY

Marek Bělka
15.5.2025





Marek Bělka

**Auditor of
Software & Cybersecurity
suppliers**

**Škoda Auto a.s.
GQD-2/3 - Quality control of
purchased parts**







WHAT WILL TODAY BE ABOUT?

Introduction

Requirements ŠKODA

Monitoring activities

Current challenges

130 YEARS OF HISTORY

1895



The story of the Škoda cars did not start on four wheels

Voiturette A



1905

1925



Merger with Škoda Pilsen

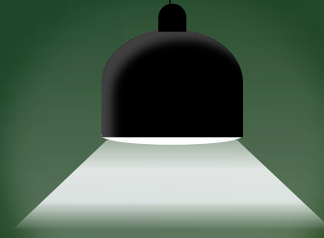
SK became part of VW family



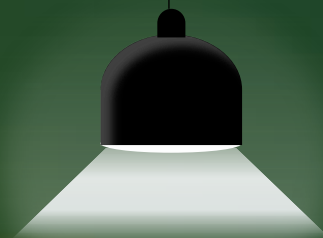
1991



COMPLEXITY OF SW FUNCTIONS



YESTERDAY



TODAY



TOMORROW

FUNCTIONS

Horn



Wipers



Parking Assistent



Connectivity



Self-charging vehicle



Autonomous Driving



BASIC REQUIREMENTS TO SW QUALITY

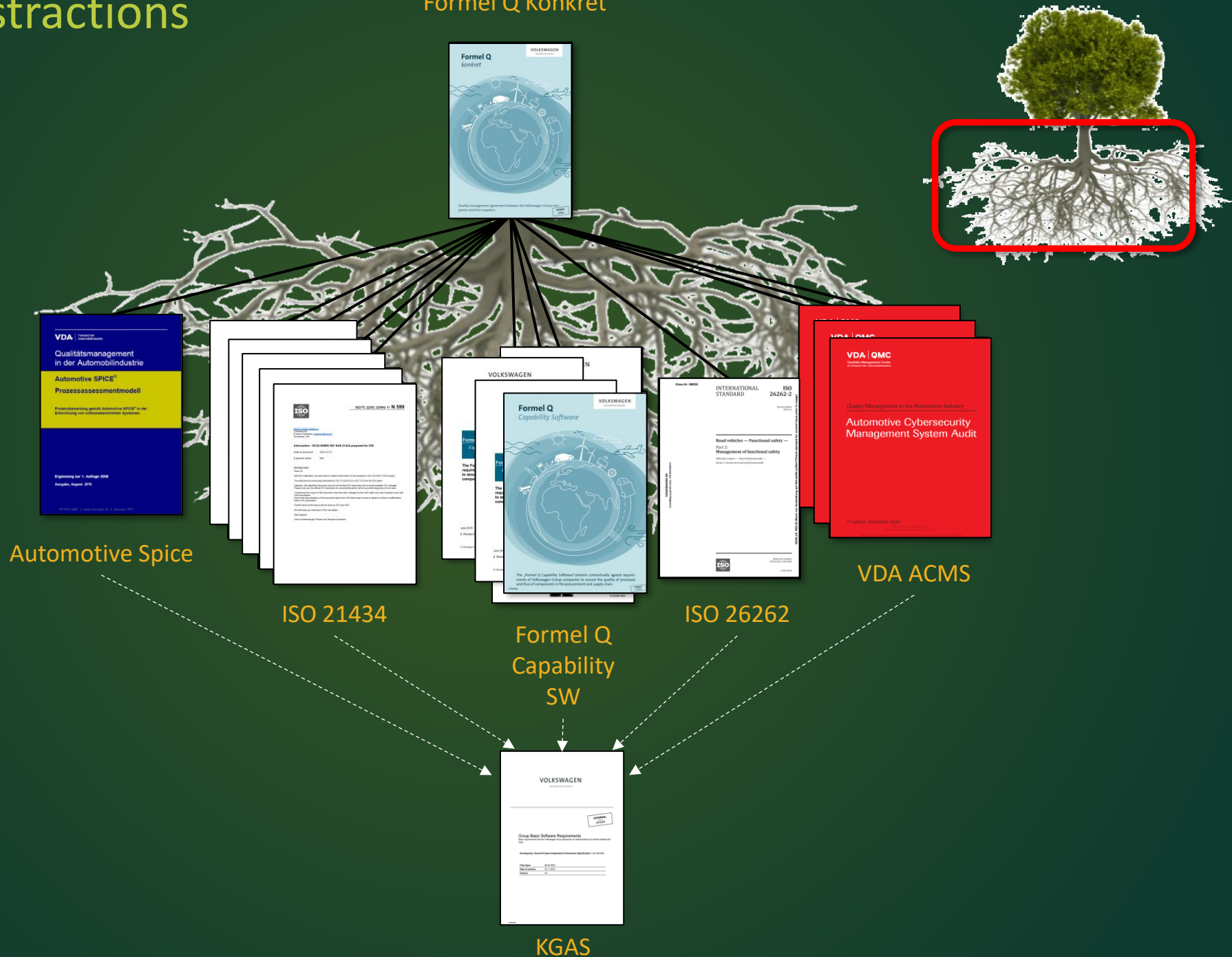
TALL TREES NEED STRONG ROOTS



BASIC REQUIREMENTS TO SW QUALITY

Levels of abstractions

Formel Q Konkret



BASIC REQUIREMENTS TO SW QUALITY


LAH 893.909 (KGAS)

VOLKSWAGEN
AKTIENGESELLSCHAFT

INTERNAL
INTERNAL

Group Basic Software Requirements
Basic demands set by the Volkswagen Group on vehicle software and on software related to the vehicle/software determined systems and its development processes.

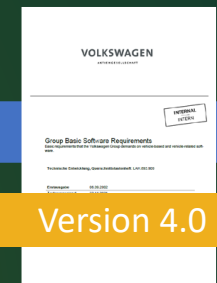
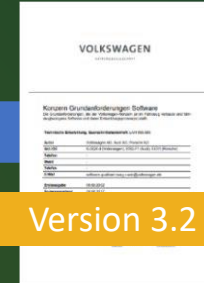
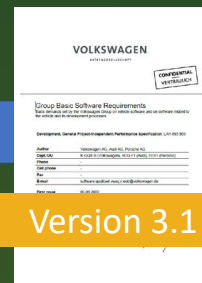
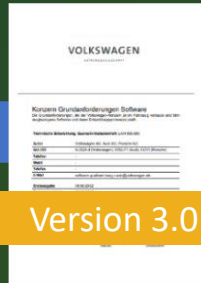
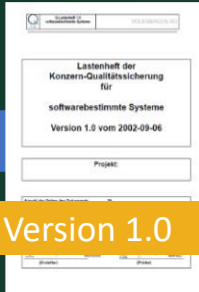
Development, General Project-Independent Performance Specification: LAH.893.909

Author	Volkswagen AG, Audi AG, Porsche AG
Dept./JOU	K-PQX-S (Volkswagen), I/GQ-F1 (Audi), EES3 (Porsche)
Phone	-
Cell phone	-
Fax	-
E-mail	software.qualitaet.vwag.r.wob@volkswagen.de
First Issue	06.09.2002
Date of revision	22.04.2020
Version	3.4
Baseline	3.27 (d) current
Freigabe	
Wegner, Berend (K-PQX-S)	22.04.2020
Datum	 Unterschrift

- "Konzern Grundanforderungen Software" defines the Volkswagen Group's requirements for the quality of software in vehicles.
- Contains an additional 450 requirements for development processes and work product
- Requires suppliers to achieve capability level 2 according to the Automotive Spice model
- Contains cybersecurity requirements in accordance with UNECE R 155 recommendations

BASIC REQUIREMENTS TO SW QUALITY

LAH 893.909 (KGAS)



Version 1.0

Version 2.1

Version 3.0

Version 3.1

Version 3.2

Version 4.0

2002.09

2008.05

2015.11

2017.04

2018.11

2022.11



KGAS v2.1 is the first version of the official Q-LAH for Volkswagen development processes



Functional Safety

Functional safety requirements have been added



Cybersecurity

Cybersecurity requirements (CS) have been added as a new chapter



Free & Open-Source Software (FOSS)

FOSS requirements have been added as a new chapter

Continuous updates of work product and development processes requirements

Safety relevance

Automotive Spice

A-Spice requirements mentioned for the first time



BASIC REQUIREMENTS TO SW QUALITY

LAH 893.909 (KGAS)

VDA QMC
Quality Management in the Automotive Industry

MAN.3.BP4: Define, monitor and adjust project activities.

*NOTE 2: A structure and a **manageable size of the activities** and related work packages support an adequate progress monitoring.*

Revision ID: 470



VOLKSWAGEN
AKTIENGESELLSCHAFT

[R: KGAS_3184]

The schedule must not contain any activities with a duration **longer than a man-week.**

[R: KGAS_3597]

The schedule must not contain any activities with **an effort higher than a man-week.**

Freigabe

Siem, Jang TA (K-GQK-4)

02.05.2017

Datum

Unterschrift

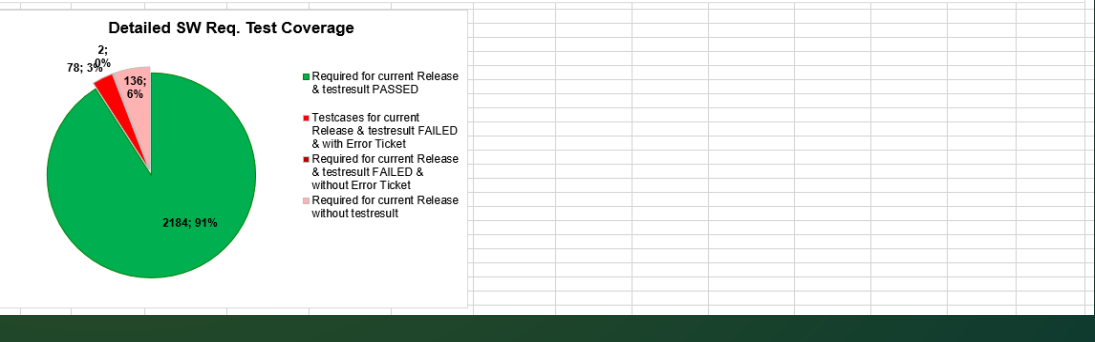
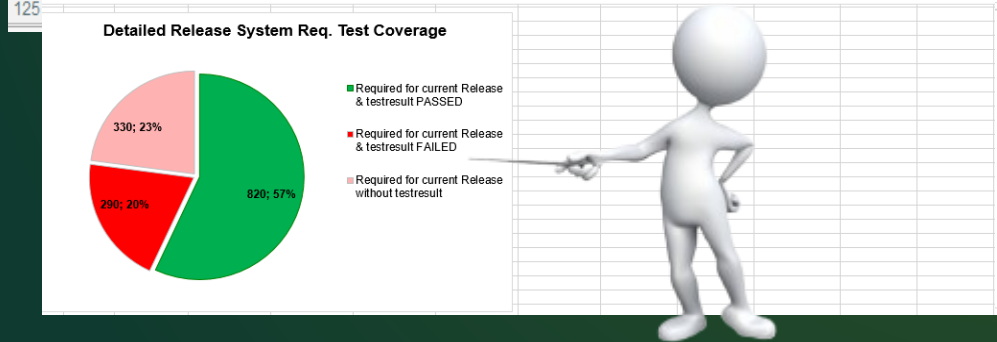
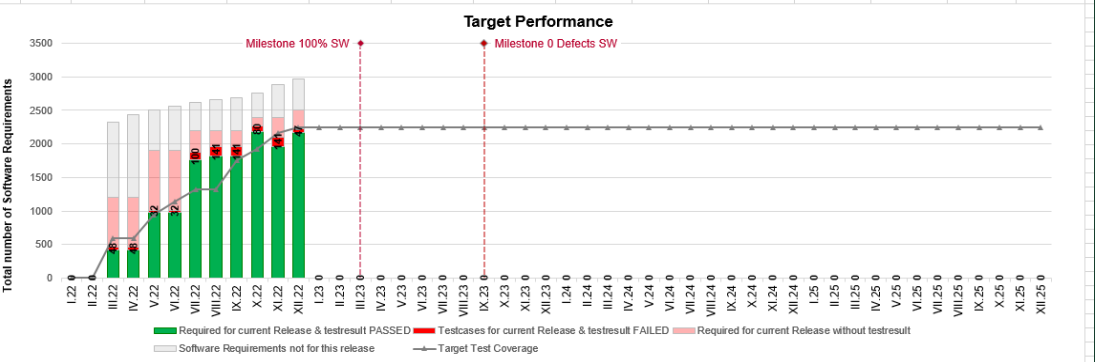
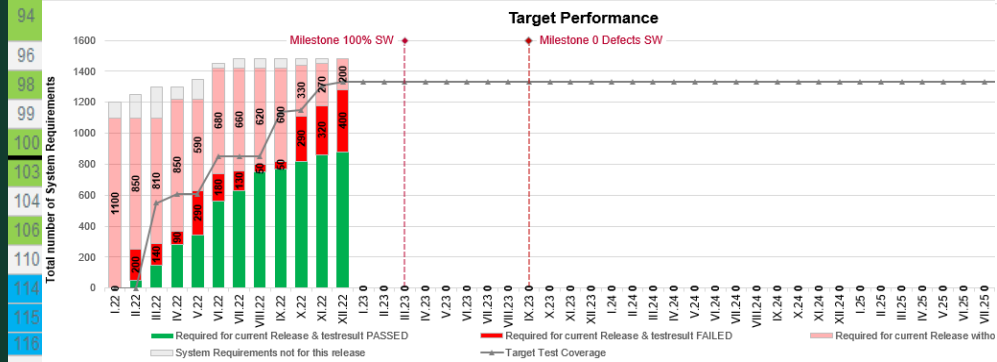
 **AUTOMOTIVE SPICE®**

**Specific requirements of VW
KGAS**

SQA REPORT

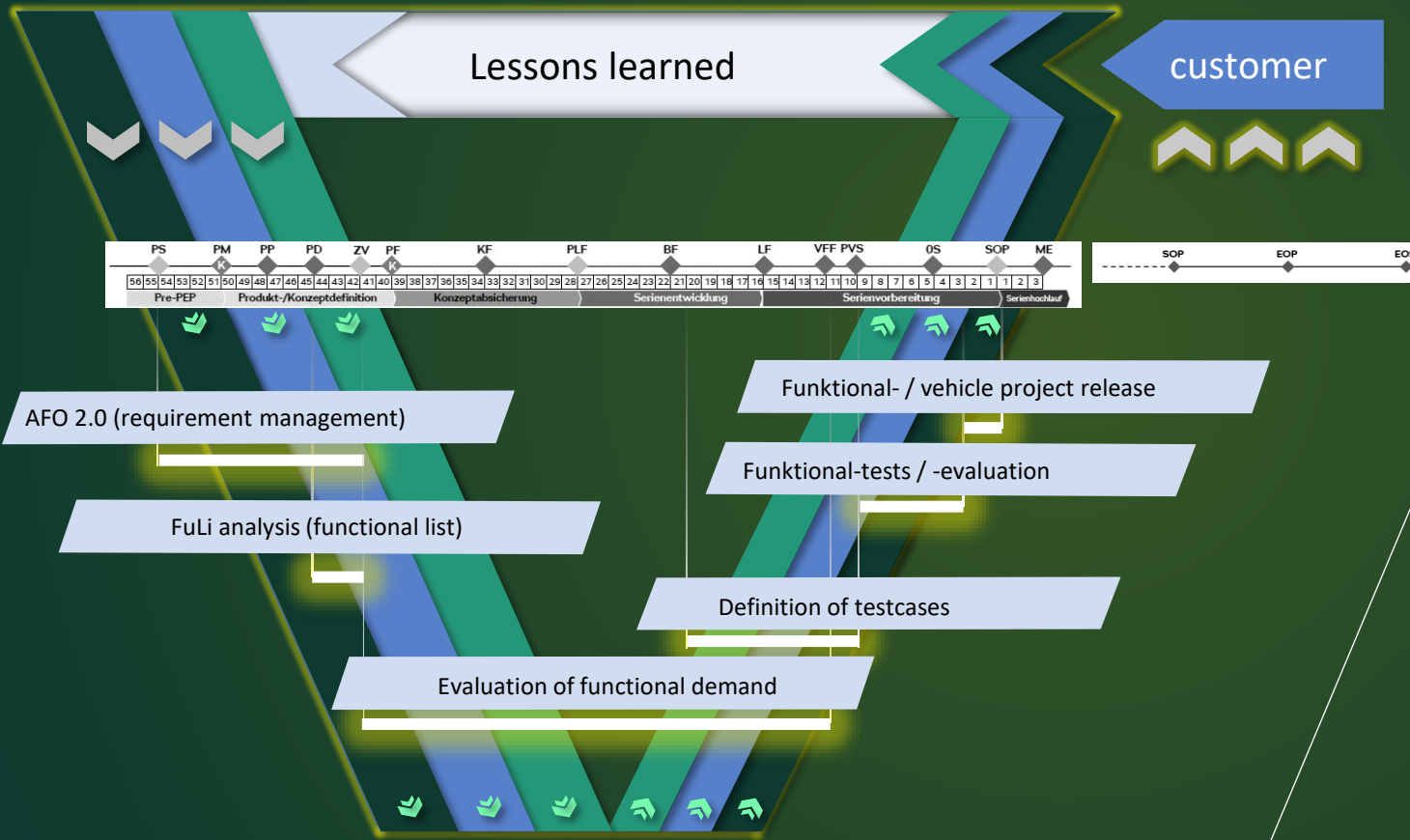
REPORTING AND MONITORING

ID	Query	Prio	Process Area	Query Description	Sep.'24	Oct.'24	Nov.'24	Dec.'24	Jan.'25	Feb.'25	Mar.'25	Apr.'25
58	No. of Customer requirements from requirements specification	1	Customer Requirements	Alle nur Info	24 228	24 256	24 246	24 225	24 165			
61	No. of Customer requirements planned to be implemented	1	Customer Requirements	Forecast -> please fill out fields for all months								
62	No. of Customer requirements implemented	1	Customer Requirements	Relation 62/61 --> M1								
65	No. of Customer requirements implemented and linked to system requirements ↓	1	Customer Requirements	Relation 65/62 --> M2								
67	No. of System requirements identified	1	System Requirements		2 571	2 581	2 593	2 631	2 699			
68	No. of Software related System requirements identified	1	System Requirements		94	148	254	258	256			
71	No. of Software related System requirements reviewed	1	System Requirements	Relation 71/68 --> M3	94	143	232	243	585			
79	No. of SW related System requirements linked to system element(s) ↓	1	System Requirements	Relation 79/68 --> M4	92	121	202	205	203			
80	No. of SW related System requirements linked to SW requirements ↓	1	System Requirements	Relation 80/68 --> M5			254	258	251			
83	No. of System interfaces	1	System Architectural Design		437	933	996	21	22			
86	No. of SW requirements identified	1	Software Requirements	Plausi: Muss >= 68 sein	596	1 093	1 062	1 081	979			
88	No. of SW requirements reviewed	1	Software Requirements	Relation 88/86 --> M6	42	234	376	220	214			
92	No. of SW requirements linked to SW elements ↓	1	Software Requirements	Relation 92/86 --> M7	52	42	334	353	314			
93	System Requirements Test Coverage Status			QA Rating: Caution	Software Requirements Test Coverage Status				QA Rating: Caution			



E-MEISTERBOCK

TESTING FROM CUSTOMER VIEW



- 7 cluster
- 297 functions
- 15 functional areas



E-MEISTERBOCK

FUSE

from the part-world

+ FuOrQ¹

to the system world (FuSE²)



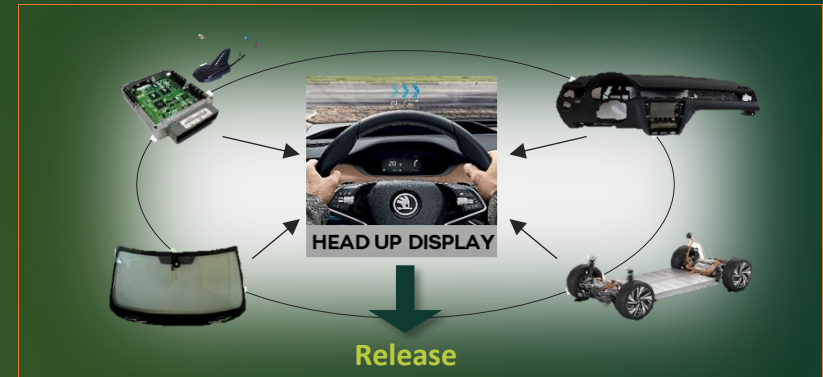
4 expert groups

Elektrik
Interieur
Bodyworks
Powertrain



7 clusters

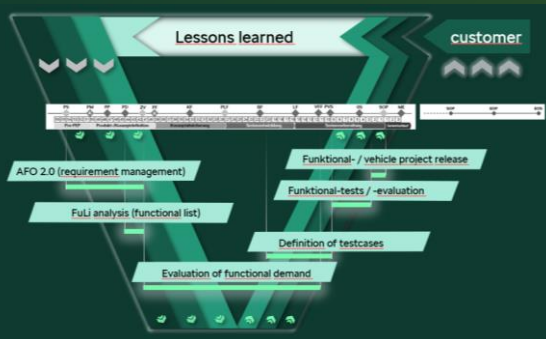
Infotainment & services
Vehicle safety & comfort
Connect & security
Powertrainmanagement
Vehicle operation
Energy management & charging
Automated driving



6 function systems

Driving system
Energy system
Body system
FAS-/HAF-System³⁾
Insasseninteraktion- & Infotainment-System³⁾
Data management system

E-MEISTERBOCK



Testing of customer experienceable functions and characteristics ...

- Functionality (E-funktionen, MOD, charging stations, connectivity)
- Kundentauglichkeit
- Disturbing noise
- Haptics, optics, odours

Clear defined, structured validation and release of vehicle functionality from the customer perspective ...

Function name	KW15.5	KW20.5	TPPA
Login-Enrollment	●	●	●	●	●	●	●
Remote Control Air Conditioning	●	●	●	●	●	●	●
Fahrzeug-Finder - Car Finder	●	●	●	●	●	●	●
AC-Ladestecker entriegeln	●	●	●	●	●	●	●
DC Sofort-Laden CCS DIN70121	●	●	●	●	●	●	●
Combo-Ladestecker entriegeln	●	●	●	●	●	●	●
AC Sofort-Laden ISO15118	●	●	●	●	●	●	●
AC-Laden Basiskommunikation (PWM)	●	●	●	●	●	●	●
DC-Laden CCS ISO15118	●	●	●	●	●	●	●
Spurwechselassistent (SWA) 3.0	●	●	●	●	●	●	●
TopView (TV) eEntry	●	●	●	●	●	●	●
Intelligenter Parkassistent Basis	●	●	●	●	●	●	●
Antilock Braking System (ABS)	●	●	●	●	●	●	●
Bremsbelagverschleißanzeige	●	●	●	●	●	●	●
Auto Vehicle Hold	●	●	●	●	●	●	●
Fahrerinformation Kühlmittelmangel	●	●	●	●	●	●	●
Fahrerfenenauswahl	●	●	●	●	●	●	●

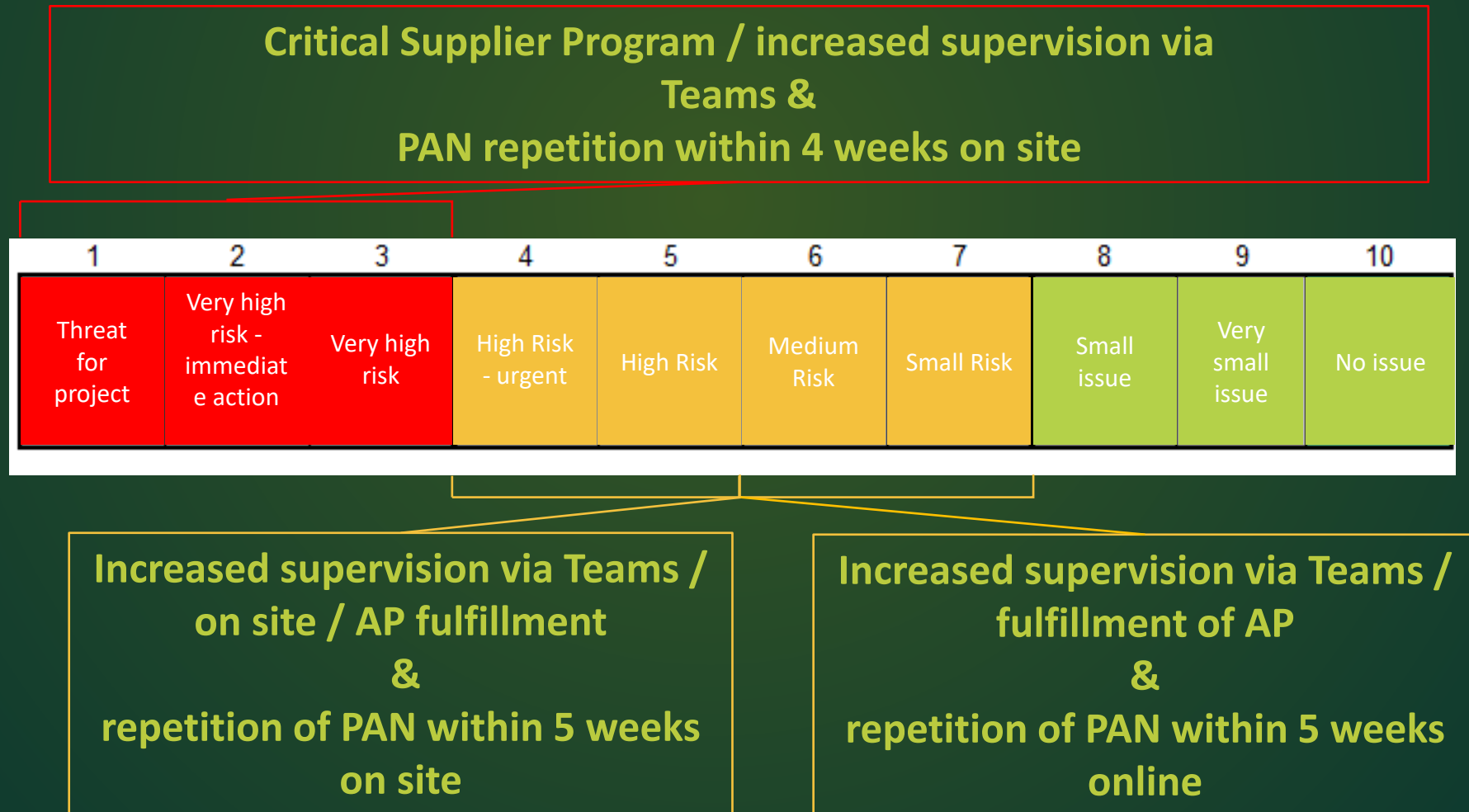
... in the whole Eco-System:



... as a part of Q-overall release of projects by Škoda-Auto

Project analysis – exPANding comPANies

Project analysis has been used for the 4th year as a specific control tool for the Quality area of Škoda Auto a.s. in your companies, thanks to which we have new projects under control together with the aim of timely detecting and eliminating risks for SOP.



VDA 2 & Automotive Spice

- VDA 2 questions can be easily mapped to Automotive Spice processes and their required work products
- This means that there is no need to create additional evidence required for submission within the PPA.

DA-No.	Deliverables insofar as they are applicable to the product	Organi- zation	PPA-A
Deliverables for software			
6.1	SW release (e.g. Appendix 5 "Cover Sheet PPA software")	D	S
6.2	Definition of the scope of the SW product	D	S
6.3	Reference to contractually stipulated quality requirements	D	S
6.4	Documentation of technical SW specifications (functional and non-functional)	D	A
6.5	Implementation of the requirements from 6.3 and 6.4, especially the Special Characteristics	D	A
6.6	Documentation of FOSS (free and open-source software)	D	S
6.7	List of known errors	D	S
6.8	Documentation of development tools	D	A
6.9	Documentation of testing tools	D	A
6.10	Documentation of version management	D	A
6.11	Documentation of a process evaluation (e.g. Automotive SPICE®)	D	A

● **SPL.2** PRODUCT RELEASE

● **MAN.3** PROJECT MANAGEMENT

● **SYS.1** REQUIREMENT ELICITATION
SWE.1 SOFTWARE REQUIREMENT ANALYSIS

● **PA 2.1** PERFORMANCE MANAGEMENT PROCESS

● **SUP.9** PROBLEM RESOLUTION MANAGEMENT

● **SUP.8** CONFIGURATION MANAGEMENT

● **SUP.1** QUALITY ASSURANCE

6.11 Process Evaluation Proof (Automotive SPICE®)

- The minimum scope is the self-assessment of the organization for the relevant project, including documentation of the implementation of the measures derived from the self-assessment. Evidence of the effectiveness of the measures is provided
- Existing project evaluation through evaluation activities according to Formel Q SW competency
- Closed corrective action plan for non-conformities from assessment activities
- Escalation in the Critical Supplier Program

Level 1 (PA 1.1)	MAN.3	ACQ.4	SUP.1	SUP.8	SUP.9	SUP.10	SYS.2	SYS.3	SYS.4	SYS.5	SWE.1	SWE.2	SWE.3	SWE.4	SWE.5	SWE.6
BP 1	L-	P+	L-	P-	F	F	P+	F	P+	L-	P-	P-	N	N	P+	P-
BP 2	L-	L+	P-	P+	L+	F	F	F	P+	L-	L-	P-	P-	P+	P+	P-
BP 3	L-	L+	P+	P+	P+	F	L+	F	P+	P+	P+	P-	P-	N	P+	N
BP 4	P-	P+	L+	F	P+	P+	F	F	P+	P+	P+	P+	P+	N	P+	N
BP 5	L-	P+	P+	L-	P+	P+	P+	F	P+	F	P+	P+	P+	N	N	P+
BP 6	L+		P-	P-	L+	P+	F	F	P-	L-	P+	P+	P+	N	N	P+
BP 7	P+			L-	L+	F	F	L-	F	L-	P+	P+	P+	N	P+	N
BP 8	P-			L-	L+	F	F	F	P-		P+	P-	N		P-	
BP 9	P+			L-	F				F			F			N	
BP 10	P+															

	MAN.3	ACQ.4	SUP.1	SUP.8	SUP.9	SUP.10	SYS.2	SYS.3	SYS.4	SYS.5	SWE.1	SWE.2	SWE.3	SWE.4	SWE.5	SWE.6
Level 1 (PA 1.1)	P	P	P	P	L	L	L	L	P	L	P	P	P	N	P	P
Level 2 (PA 2.1)	P	P	P	P	P	P	P	P	P	P	P	P	P	N	P	P
Level 2 (PA 2.2)	L	P	L	L	L	L	L	L	P	L	L	L	L	P	L	L
Level 3 (PA 3.1)																
Level 3 (PA 3.2)																

VDA 2 & Automotive Spice

SKODA

PPA report for SW related systems

2 General Information

2.1 Reason of submission

Initial sampling

Change based sampling

Supplier	
Supplier's location	
DUNS number - Dev. location	
DUNS number - Prod. location	

Report ID	
Version	
Date	

Vehicle Project	
SOP	
Verbund Release	

UNECE relevance (ACSMS / Sums)	
ECM	
ASIL Level	
FOSS	

3 Contact Information

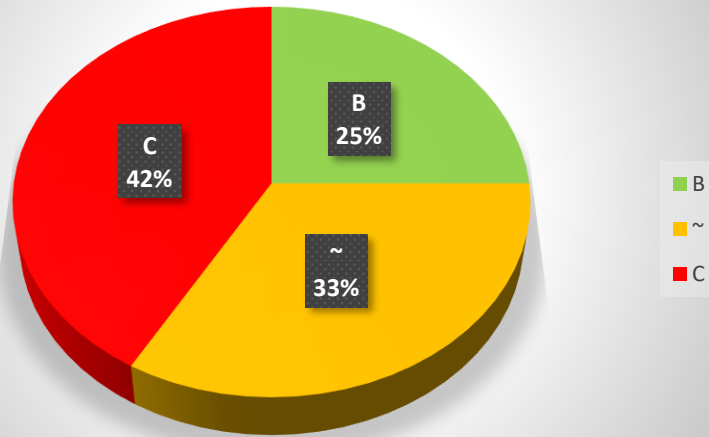
	Name		
Project Management			
Quality Assurance			
Security Manager*			
Customer Q-BTV			
Customer E-BTV			

* In case of security relevance

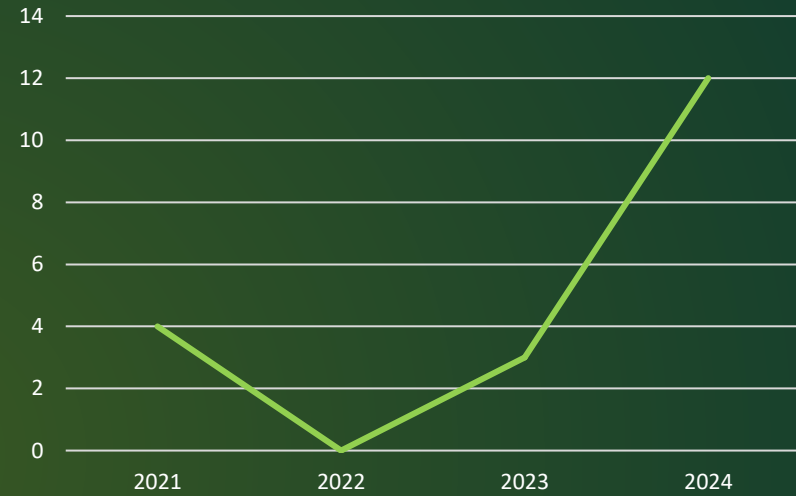
- The ŠKODA brand has its own form for submitting the necessary evidence within the PPF
- Its use is mandatory for suppliers of parts containing software
- Contains the minimum required scope for product and process release including thresholds and risk assessment
- It is available to all suppliers on the ONE KBP portal

STATISTICS

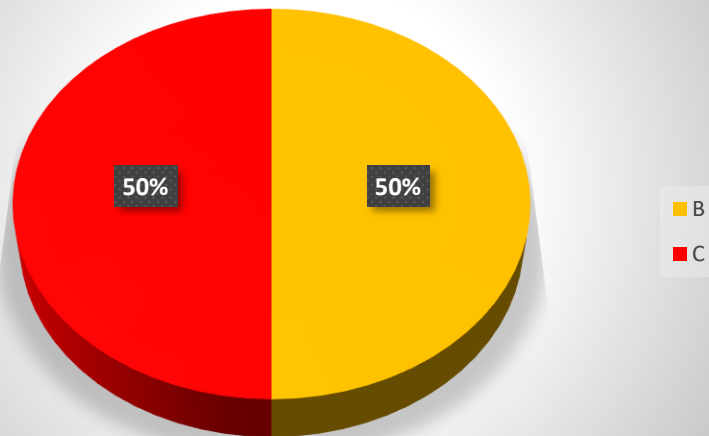
Potential analysis



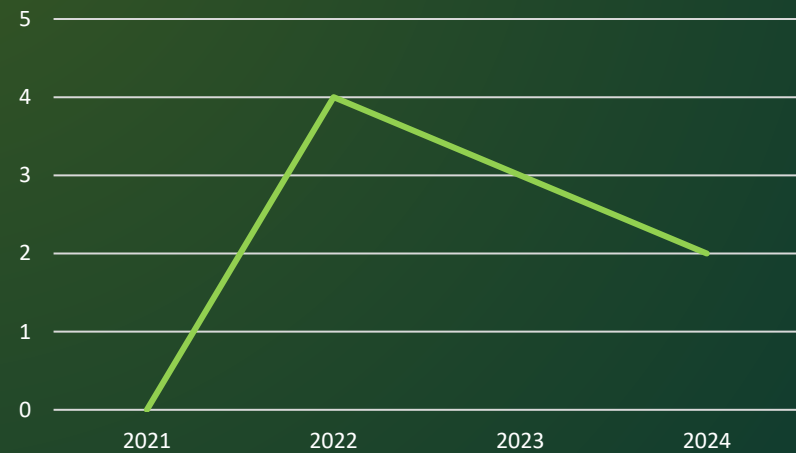
Quantity of activities



SW Assessment



Quantity of activities



HOT TOPICS

NEW SUPPLIERS

- Insufficient derivation of customer needs
- Lack of transparency within the validation / verification results
- Insufficient risk identification approach regarding carry over components
- High density of customer & internal defects near SOP



LEGACY CODE



SW RELEVANCE

WHAT SHOULD BE MONITORED ?





**Thank you for your
attention**

Q & A